

COLLEGE DISRUPTED



THE **GREAT UNBUNDLING** OF
HIGHER EDUCATION

RYAN CRAIG

College Disrupted The Great Unbundling Of Higher Education

Jonathan A. Poritz, Jonathan Rees



College Disrupted The Great Unbundling Of Higher Education:

College Disrupted Ryan Craig, 2025-09-23 For nearly two decades pundits have been predicting the demise of higher education in the United States Our colleges and universities will soon find themselves competing for students with universities from around the world With the advent of massive open online courses MOOCs over the past two years predictions that higher education will be the next industry to undergo disruption have become more frequent and fervent Currently a university's reputation relies heavily on the four Rs in which the most elite schools thrive rankings research real estate and rah i e sports But for the majority of students who are not attending these elite institutions the four Rs offer poor value for the expense of a college education Craig sees the future of higher education in online degrees that unbundle course offerings to offer a true bottom line return for the majority of students in terms of graduation employment and wages *College Disrupted* details the changes that American higher education will undergo including the transformation from packaged courses and degrees to truly unbundled course offerings along with those that it will not Written by a professional at the only investment firm focused on the higher education market *College Disrupted* takes a creative view of the forces roiling higher education and the likely outcome including light hearted real life anecdotes that illustrate the author's points *The Attack*

on Higher Education Ronald G. Musto, 2022-01-20 American higher education is under attack today as never before A growing right wing narrative portrays academia as corrupt irrelevant costly and dangerous to both students and the nation Budget cuts attacks on liberal arts and humanities disciplines faculty layoffs and retrenchments technology displacements corporatization and campus closings have accelerated over the past decade In this timely volume Ronald Musto draws on historical precedent Henry VIII's dissolution of British monasteries in the 1530s for his study of the current threats to American higher education He shows how a triad of forces authority separateness and innovation enabled monasteries to succeed and then suddenly and unexpectedly to fail Musto applies this analogy to contemporary academia Despite higher education's vital centrality to American culture and economy a powerful anti liberal narrative is severely damaging its reputation among parents voters and politicians Musto offers a comprehensive account of this narrative from the mid twentieth century to the present as well as a new set of arguments to counter criticisms and rebuild the image of higher education

Unbundling the University Curriculum Kate O'Connor, 2022-09-02 In a context in which explicit attention to the curriculum has been sidelined in universities strategy this book makes an argument for why curriculum matters both in understanding the effects of unbundled online learning and more broadly It takes up two particular curriculum issues which are amplified in an unbundled context differences in the formulation of curriculum between disciplines and professional fields and the extent these are recognised in university strategy and the push for constructivist pedagogies and its effects on curriculum construction Since the onslaught of MOOCs in 2012 unbundled forms of online learning offered via partnerships with external online program management and MOOC providers have grown significantly across the university sector There

has been much debate about the implications of these partnerships but the focus has predominantly been on the engagement of students and their learning This book takes a different and novel approach looking instead at the effects on curriculum and knowledge Drawing on selected case studies the book reflects on how university leaders and academics engaged with MOOCs and other forms of unbundled online learning in the early 2010s and the effects of these reforms on curriculum practice It captures in detail the complex and difficult work involved in university curriculum making in a way rarely seen in discussions of higher education And it generates new insights about some of the critical problems manifest in the ongoing moves to embrace unbundled online learning today

Education Is Not an App Jonathan A. Poritz, Jonathan Rees, 2016-08-12 Whilst much has been written about the doors that technology can open for students less has been said about its impact on teachers and professors Although technology undoubtedly brings with it huge opportunities within higher education there is also the fear that it will have a negative effect both on faculty and on teaching standards Education Is Not an App offers a bold and provocative analysis of the economic context within which educational technology is being implemented not least the financial problems currently facing higher education institutions around the world The book emphasizes the issue of control as being a key factor in whether educational technology is used for good purposes or bad purposes arguing that technology has great potential if placed in caring hands Whilst it is a guide to the newest developments in education technology it is also a book for those faculty technology professionals and higher education policy makers who want to understand the economic and pedagogical impact of technology on professors and students It advocates a path into the future based on faculty autonomy shared governance and concentration on the university's traditional role of promoting the common good Offering the first critical in depth assessment of the political economy of education technology this book will serve as an invaluable guide to concerned faculty as well as to anyone with an interest in the future of higher education

Student Services John H. Schuh, Susan R. Jones, Vasti Torres, 2016-10-24 The bestselling student affairs text updated for today's evolving campus Student Services is the classic comprehensive text for graduate students in student affairs written by top scholars and practitioners in the field Accessible and theoretically grounded this book reflects the realities of contemporary practice in student affairs This new sixth edition has been updated throughout to align with current scholarship and expanded with four new chapters on student development crisis management programming and applications Twenty new authors join the roster of expert contributors bringing new perspective on critical issues such as ethical standards campus culture psychosocial development student retention assessment and evaluation and much more End of chapter questions help reinforce the material presented and unique coverage of critical theoretical perspectives counseling and helping skills advising leadership environmental theories and other useful topics make this book a foundational resource for those preparing for a student affairs career The student affairs staff has the responsibility for a vast array of services and support roles for students on every type of campus This book provides a thorough overview of the field's many facets with

invaluable real world insight from leading practitioners Understand the theoretical bases of development learning identity and change Delve into the organizational frameworks vital to any institution Learn the historical context of higher education and the student affairs role Master essential competencies including professionalism supervision crisis management and more As colleges and universities offer more and more services to an increasingly diverse student population the responsibility for these programs falls to student affairs educators The role requires a broad skill set and conceptual grounding in a number of disciplines Student Services provides the most complete overview of the foundations philosophies ethics and theories that guide today s student affairs professional

Cultivating Inquiry-Driven Learners Clifton Conrad, Laura Dunek, 2020-08-04 How can colleges develop learners who pursue innovative ideas that enable them to flourish and contribute in a rapidly changing world Two decades into the twenty first century our nation s colleges and universities no longer embrace a clear and convincing definition of the purpose of a college education Instead most institutions have fallen prey to a default purpose in which college is essentially workforce preparation for jobs that already exist while students are viewed as commodities instead of being educated to flourish throughout their lives But rather than bemoan the diminishing legacy of liberal education this new edition of *Cultivating Inquiry Driven Learners* argues that the time has come to advance a pioneering purpose of college that guides the undergraduate experience from program requirements to teaching and learning This purpose Clifton Conrad and Laura Dunek write is anchored in the premise that the world in which we live is one in which change environmental cultural economic political is a constant driving force The authors envision a college educated person in the twenty first century as an inquiry driven learner a person equipped with the capabilities to explore and cultivate ideas that will prepare them to successfully navigate constant change capitalize on career opportunities enrich their personal life and contribute to the public good They describe four signature capabilities that students must develop in order to innovate and adapt core qualities of mind critical thinking skills expertise in divergent modes of inquiry and the capacity to express and communicate ideas Guided by this trailblazing vision Conrad and Dunek have thoroughly revised every chapter of the book to reflect current scholarship and emerging trends In an expanded conclusion they provide a cornucopia of ideas for replenishing undergraduate education accompanied by real world examples of innovative programs and practices from colleges and universities across the United States Throughout *Cultivating Inquiry Driven Learners* challenges stakeholders from across higher learning faculty students staff administrators and policymakers to reflect on the purpose of college embrace innovation and ensure that students are educated to thrive in and contribute to our constantly changing world

Strategic Mergers in Higher Education Ricardo Azziz, Guilbert C. Hentschke, Lloyd A. Jacobs, Bonita C. Jacobs, 2019-10-29 How proactive mergers can stabilize and enhance colleges and universities and ensure their future With the pool of high school graduates decreasing national and global competition increasing and the need to invest in new technologies and approaches growing many universities and small colleges alike are struggling not just to thrive but to

survive In this challenging environment mergers and consolidations are often viewed as options of last resort Strategic Mergers in Higher Education however argues that college and university mergers are a legitimate and proactive strategic option to help ensure success maximize quality and service and yield the best return for faculty and students In this thoughtful book Ricardo Azziz and his coauthors including higher education leaders who have led successful consolidations address the many questions surrounding institutional mergers When they ask and why should a merger be considered How can leaders deal effectively with the many challenges and opposition that a merger will inevitably face What are the predictors of merger failure and success And how do we successfully address the postmerger cultural divide This thorough text demonstrates how mergers can dramatically accelerate the goals of postsecondary institutions The book is informed by an extensive review of published reports interviews with over thirty higher education leaders individual case studies and the experiences of the authors themselves Addressing numerous critical questions this practical guide is aimed at higher education leaders and their boards the campus leaders charged with executing transformative mergers and any policy makers interested in change management or the future of higher education Building the Intentional University Stephen M. Kosslyn, Ben Nelson, 2018-08-28 How to rebuild higher education from the ground up for the twenty first century Higher education is in crisis It is too expensive ineffective and impractical for many of the world s students But how would you reinvent it for the twenty first century how would you build it from the ground up Many have speculated about changing higher education but Minerva has actually created a new kind of university program Its founders raised the funding assembled the team devised the curriculum and pedagogy recruited the students hired the faculty and implemented a bold vision of a new and improved higher education This book explains that vision and how it is being realized The Minerva curriculum focuses on practical knowledge knowledge students can use to adapt to a changing world its pedagogy is based on scientific research on learning it uses a novel technology platform to deliver small seminars in real time and it offers a hybrid residential model where students live together rotating through seven cities around the world Minerva equips students with the cognitive tools they need to succeed in the world after graduation building the core competencies of critical thinking creative thinking effective communication and effective interaction The book offers readers both the story of this grand and sweeping idea and a blueprint for transforming higher education Angst and Hope: Current Issues in Student Affairs Leadership Elizabeth J. Whitt, Larry D. Roper, Kent T. Porterfield, Jill E. Carnaghi, 2016-03-23 Take an in depth look at current trends opportunities and challenges for senior student affairs leaders This volume focuses on contexts for understanding student affairs leadership and experiences of contemporary student affairs leaders including issues of concern such as affordability and access student health and well being diversity and inclusion and regulations and compliance The volume concludes with a discussion of the similarities and differences in the data across the themes and questions and offers some propositions regarding the implications for current and future student affairs leadership This is the 153rd volume of

this Jossey Bass higher education quarterly series An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual *Public Universities, Managerialism and the Value of Higher Education* Rob Watts, 2016-12-19 This book provides a rigorous examination into the realities of the current university system in Britain America and Australia The radical makeover of the higher education system which began in the 1980s has conventionally been understood as universities being transformed into businesses which sell education and research in a competitive market This engaging and provocative book argues that this is not actually the case Drawing on lived experience Watts asserts that the reality is actually a consequence of contradictory government policy and new public management whose exponents talk and act as if universities have become businesses The result of which is market crazed governance whereby universities are subjected to expensive rebranding and advertising campaigns and the spread of a toxic culture of customer satisfaction surveys which ask students to evaluate their teachers and what they have learned based on government metrics of research quality This has led to a situation where not only the normal teacher student relationship is inverted academic professional autonomy is eroded and many students are short changed but where universities are becoming places whose leaders are no longer prepared to tell the truth and too few academics are prepared to insist they do An impassioned and methodical study this book will be of great interest to academics and scholars in the field of higher education and education policy

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