Risk Based Internal Auditing within Greek Banks – A Case Study Approach

Abstract

Internal Audit functions within Greek banks are imposed both by the Greek law for publicly listed enterprises (Law 3016 / 17.5.2002), as well as by the Bank of Greece (Bank of Greece Governor's Act 2577 / 9-3-2006).

Based on the traditional approach of Internal Audit within Greek Banks, an inspection of branches and credit on a tick and check (compliance) basis was conducted. Recent research (Koutoupis & Tsamis, 2006) comes to a conclusion that this approach does not result to adequate coverage of risks.

In addition, new international regulations and best practices such as Basel Committee on Banking Supervision requirements, COSO Enterprise Risk Management (ERM) suggested framework, as well as The Institute of Internal Auditors Standards for Professional Practice of Internal Auditing (Standards) were in most cases partially or fully ignored by the vast majority of Greek banks. However, minimum requirements regarding the operation of Internal Audit functions have been set up by the Bank of

Case Study About Internal Audit In Banks

Mohamad Adnan Hakim

Case Study About Internal Audit In Banks:

Internal Auditing and Operational Risk at Banks Mohamad Adnan Hakim, 2006 The Banking sector is witnessing lately huge technological changes The introduction of new services as e banking and the transformation of the institutions into workplaces with many professionals and few managers are increasing the difficulty of monitoring and supervising all the operations taking place Establishing internal control systems was regarded as the salvation in this concern This theory lost its glittering very fast Internal controls were not able to prevent b ank failures all the around the world specifically in Lebanon This doesn't mean that internal controls are not necessary On the contrary they are indispensable but more attention must be paid on their efficiency Each bank must be able to continuously evaluate his internal systems of controls det ect loop holes and the weak areas than implement necessary improvements. Here comes the role of internal auditors within the organizations This profession is becoming more and more popular Standard norms and business techniques were est ablished and special certifications like Certified Internal Auditor CIA became trendy It is argued that the Internal Audit and Inspection Division at Banque de la Me diterranne is the leading audit division amongst Lebanese Commercial Banks This is due to several factors for example the professional competence of the divi sion s staff the well organized audit programs and the recognition by the Boar d of Directors and General Management concretized by the recent creation of the Audit Charter The division was lately tested during the merger that took place between the bank and Allied Bank in one body that is called today Bank Med T he efforts of the division had smoothing effects on this merge It excelled and proved to be a reliable source of information and peace of mind for the bank s m anagement Cutting Edge Internal Auditing Jeffrey Ridley, 2008-04-30 Cutting Edge Internal Auditing provides guidance and knowledge for every internal auditor encouraging each to pioneer new ground in the development of their professional practices in all risk management control and governance processes Serving as an excellent reference guide that develops a pattern of internal auditing now and for the future this book explores the concept of cutting edge internal auditing as an imaginative adventure demonstrating how this has influenced and will continue to influence the development of professionalism in internal auditing Built on the foundations of Jeffrey Ridley's extensive internal auditing experience across the public and private sectors the author uses his articles and research to explore and develop the motivations goals and categories of innovation in internal auditing today It develops and brings up to date an imaginative internal auditing model created and used by the author in the early 1980s drawing on research and guidance by The Institute of Internal Auditors Inc its Research Foundation and the Institute of Internal Auditors UK and Ireland Each chapter stands alone by focusing on an individual internal auditing theme considered from both the perspective of internal auditing and its customers to suggest an appropriate vision as a goal for every internal audit activity Each chapter also includes self assessment questions to challenge the readers understanding of its messages Companion website contains some of the author's training slides and seventy case studies many written by leading internal audit

practitioners this book creates a vision for future cutting edge internal auditing Case Studies in Management and Business (Volume 3) (UUM Press) Lim Chee Chee, 2017-01-01 Institute for Management and Business Research IMBRe is pleased to put forward this book which contains a compilation of business management case studies The cases in this book are meant for teaching and learning purposes which could be used for both the undergraduate and postgraduate levels In specific the first case about Lang Buana Museums requires students to apply their knowledge of how to manage an entity in public sector with respect to its accountability financial management and accounting to address the Museums problems in trying to improve the operation and financial conditions of the Museums The second case about Regular Care insurance and Critical Care insurance requires students to apply their knowledge of insurance management and also financial management about time value of money TVM concept in making purchase decisions for different needs of medical care and for different premium payment terms The third case about BFN Bank Berhad requires students to apply their knowledge of bank management with respect to commercial bank s operations and its lending activities to come up with turnaround strategies in reducing the bank s non performing loans NPLs to enable the bank to generate high return The fourth case about Langkawi Buffalo Park requires students to apply their knowledge of how to manage a farm to improve its performance with respect to management marketing and finance by conducting SWOT analysis and re establishing the length of time expected to break even The fifth case about a small family business requires students to apply their knowledge of strategic management by performing SWOT analysis explaining how business creates values under cost leadership strategy discussing the disadvantages of resource based model and identifying exit barriers The sixth and last case about Knots Group Caf requires students to apply their knowledge of human resource management with regard to the recruitment development talent management and retention of employees for business sustainability Enterprise Risk Management in Europe Marco Maffei, 2021-05-04 Enterprise Risk Management in Europe advances understanding of ERM in Europe providing a novel and unique set of perspectives on the ongoing dynamics between ERM and corporate processes This is an essential guide for researchers practitioners and policy makers both in and beyond European borders The Backbone of International Corporate Governance Standards After Financial Crisis: Case Studies and Analysis Dinh Tran Ngoc Huy, The Routledge Handbook of Islamic Economics and Finance Hussain Mohi-ud-Din Qadri, M. Ishaq Bhatti, Mohd Azmi Omar, 2025-08-06 Islamic finance is one of the fastest growing sectors of the finance industry due to a number of factors including the technology boom fintech blockchain and higher oil and commodity prices but also in particular its demand by 1 5 billion Muslims around the globe It enjoys sustainably higher positive returns compared to its conventional finance counterparts specifically during financial crises Moreover it plays a major role in implementing the UN s Sustainable Development Goals due to its non traditional source of long term fund financing that advances social environmental and economic goals The Routledge Handbook of Islamic Economics and Finance offers a detailed introduction to the current scholarship in this ever

expanding and emerging field The book is divided into three parts covering Islamic business Islamic economics and Islamic finance respectively Each chapter provides a balanced overview of current knowledge identifying issues and discussing the relevant debates The book seeks to explore the current developments and trends in Islamic economics Islamic banking and Islamic capital markets It also covers the areas of Islamic social finance impact investment and Islamic microfinance SMEs poverty alleviation and financial inclusion Additionally it launches the debate on the emergence progress challenges and future potential of Islamic fintech and the Islamic digital economy Furthermore it sheds light on subjects such as the marketing of Islamic financial services and products the circular economy and the blue economy from an Islamic financial perspective As well as surveying the current state of the art the authors also reflect on where the research agenda is likely to advance in the future making this the definitive resource for scholars and researchers in this area **Managing Inflation** and Supply Chain Disruptions in the Global Economy Akkucuk, Ulas, 2022-08-15 As the COVID 19 pandemic comes to a close inflation has revealed itself to be a major problem for all countries of the developed world. The problem has been exacerbated in developing nations which had problems even before the pandemic Energy prices have increased and with the increase in transportation costs it has been more difficult for many retailers to stock shelves as they did before the pandemic It is understood by many that the rising prices and supply chain disruptions will likely not be temporary and must be managed by future executives Managing Inflation and Supply Chain Disruptions in the Global Economy uncovers the many ways businesses can manage this new phenomenon It discusses global crises and their effects on the global economy in terms of inflation and supply chain Covering topics such as inflationist impact crisis leadership and deglobalization this premier reference source is an essential resource for economists supply chain specialists government officials consultants business leaders and executives logistics professionals IT managers students and educators of higher education researchers 23rd European Conference on Knowledge Management Vol 2 Piera Centobelli, Roberto and academicians Anti-Fraud Risk and Control Workbook Peter Goldmann, Hilton Kaufman, 2009-07-17 How to Cerchione, 2022-09-01 measure your organization's fraud risks Detecting fraud before it's too late Little known frauds that cause major losses Simple but powerful anti fraud controls Proven quidance for fraud detection and prevention in a practical workbook format An excellent primer for developing and implementing an anti fraud program Anti Fraud Risk and Control Workbook engages readers in an absorbing self paced learning experience to develop familiarity with the practical aspects of fraud detection and prevention Whether you are an internal or external auditor accountant senior financial executive accounts payable professional credit manager or financial services manager this invaluable resource provides you with timely discussion on Why no organization is immune to fraud The human element of fraud Internal fraud at employee and management levels Conducting a successful fraud risk assessment Basic fraud detection tools and techniques Advanced fraud detection tools and techniques Written by a recognized expert in the field of fraud detection and prevention this effective workbook is filled with

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