

CREATING LEAN CORPORATIONS

Reengineering from the Bottom
Up to Eliminate Waste



JEFFREY MORGAN



CRC Press
Taylor & Francis Group

A PRODUCTIVITY PRESS BOOK

Creating Lean Corporations Creating Lean Corporations

**Andrew Campbell, Michael
Goold, Marcus Alexander, Jo Whitehead**

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Creating Lean Corporations Jeffrey Morgan, 2005-07-15 Many companies applying lean use a top down approach a person or small group defines the business process in general terms and progressively expands it into more detailed elements This method fails when the person or small group defining the process lacks the detailed knowledge of the tasks involved to sequence them correctly Creating Lean Corporations by Jeffrey Morgan however utilizes a bottom up approach in which the employees who perform the tasks are empowered to create and manage their own portions of the business process Each task is defined using a task model that indicates the input output relationships between tasks it dictates the sequence that the tasks should be performed within the business process This approach is essential for creating and improving business processes that are large and complex but still efficient The author presents three concepts in applying lean principles to an organization 1 Hierarchies for managing large complex systems and processes A template for all lean organizations is presented that allows functional horizontal and process oriented vertical groups to be integrated into a single organizational hierarchy where command and control is clear and direct 2 The use of process models to define the organization's business processes A standard method of process modeling that allows business processes to be represented and managed as hierarchies The benefit of this approach is that process management is implemented in a hierarchical fashion where the level of detail increases as you move down the levels in the hierarchy 3 A lean bottom up approach to business process reengineering this works much better than traditional top down approaches on larger more complex business processes This lean approach was successfully applied at a major automotive manufacturing company and was awarded the Charles F Boss Kettering Award as one of the most important technological innovations in 2000 This book is for business process managers especially lean leaders who seek to reengineer their business processes using lean principles

Corporate Sigma Anwar El-Homsi, Jeff L. Slutsky, 2009-12-21 One study after the next shows that most employees are unhappy with their jobs and that less than a third actively engage with their work That means that two out of every three are merely putting in their time rather than maximizing productivity and attaining satisfaction One could argue that such a malaise is the symptom of an unhealthy workfor *Lean Solutions* James P. Womack, Daniel T. Jones, 2015-08-18 As consumers we have a greater selection of higher quality goods services to choose from yet our experience of obtaining using these items is more frustrating than ever At the same time companies find themselves with declining customer loyalty greater challenges in fulfilling orders This text offers solutions to these problems *Going Corporate* Shailendra Kadre, 2011-08-21 Going Corporate A Geek's Guide shows technology workers how to gain the understanding and skills necessary for becoming an effective promotable manager or sought after consultant or freelancer Technology professionals typically dive deeply into small pieces of technology like lines of code or the design of a circuit As a result they may have trouble seeing the bigger picture and how their work supports an organization's goals But ignoring or dismissing the

business or operational aspects of projects and products can lead to career stagnation In fact understanding the larger business environment is essential for those who want a management job a consulting gig or to one day start a business It is also essential for those who have been promoted and find themselves flailing for lack of a business education Going Corporate A Geek's Guide to the rescue This book is designed to help readers gain management skills insight and practical understanding of essential business and operational topics Readers will learn to develop project and program management skills deliver service efficiently and improve processes implement governance analyze financial statements and much more After reading this book technology professionals will understand such things as enterprise architecture IT operations management strategic and financial management and how each relates to the others Detailed case studies help cement an understanding of how an IT organization and its workers succeed in the 21st century This book illustrates how pieces of the business puzzle fit together to form a robust enterprise Prepares readers to get promoted into management Explains the key management skills and knowledge required for a successful IT career Strategy for the Corporate Level Andrew Campbell, Michael Goold, Marcus Alexander, Jo Whitehead, 2014-05-16 A revised edition of the bestselling classic This book covers strategy for organisations that operate more than one business a situation commonly referred to as group level or corporate level strategy Corporate level strategy addresses four types of decisions that only corporate level managers can make which businesses or markets to enter how much to invest in each business how to select and guide the managers of these businesses and which activities to centralise at the corporate level This book gives managers and executive students all the tools they need to make and review effective corporate strategy across a range of organisations Stages of Corporate Social Responsibility Samuel O. Idowu, Stephen Vertigans, 2016-11-04 This book presents a multidisciplinary and multifaceted view of the state of corporate social responsibility CSR development in organizations in different industries around the world It is based on the assumption that companies today must shift their focus to their long term prosperity and the complex and interrelated environmental social economic and political ecosystems within which they function The book tracks ideas through to impacts offering unique perspectives on stimulating topics such as awareness among female entrepreneurs in Nigeria views of upper management in Polish firms Japanese CSR strategies and the social relevance of corporate initiatives pragmatic approaches of CSR design principles in Scandinavia and many more The book collects not only examples from different countries and global regions but also cases from a diverse range of globally relevant industries It discusses the different stages of CSR development at a professional conceptual and strategic level and integrates them into a comprehensive framework to define the adequate course of action for each stage Aligning Corporate Lifecycles and Product Lifecycles Dr. R. N. Givhan, 2014-06-24 In the development of products we tend to segregate the actual position of the corporation and the products while we should consider both In a clear evaluation of where the corporation is and where the portfolio is management can determine points of product development needs and market penetration This book is

a theoretical review and application of such activities **Advances in Intelligent Manufacturing and Service System Informatics** Zekâi Şen,Özer Uygun,Caner Erden,2023-10-01 This book comprises the proceedings of the 12th International Symposium on Intelligent Manufacturing and Service Systems 2023 The contents of this volume focus on recent technological advances in the field of artificial intelligence in manufacturing service systems including machine learning autonomous control bioinformatics human artificial intelligence interaction digital twin robotic systems sybersecurity etc This volume will prove a valuable resource for those in academia and industry **OPERATIONS & SUPPLY CHAIN MANAGEMENT** Dr. Preeti Mahesh Kulkarni,Dr. Prajakta Nilesh Warale,Dr. Atul N Thombre,2025-04-23 MBA SECOND SEMESTER As Per Revised MBA Curriculum 2024 Aligned with NEP Savitribai Phule Pune University Pune **Operations and Supply Chain Management** Roberta S. Russell,Bernard W. Taylor,2021-03-09 Russell and Taylor s Operations and Supply Chain Management is designed to teach students how to analyze processes ensure quality create value and manage the flow of information and products while creating value along the supply chain in a global environment Russell and Taylor explain and clearly demonstrate the skills needed to be a successful operations manager Most importantly Operations Management makes the quantitative topics easy for students to understand and the mathematical applications less intimidating Appropriate for students preparing for careers across functional areas of the business environment this text provides foundational understanding of both qualitative and quantitative operations management processes

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