

CREATING A LEAN CULTURE

Tools to Sustain Lean Conversions

SECOND EDITION



CRC Press

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A PRODUCTIVITY PRESS BOOK

DAVID MANN



Creating A Lean Culture Tools To Sustain Lean Conversions Second Edition

David Mann, Ross M. Gardner



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Creating a Lean Culture David Mann, Ross M. Gardner, 2010-03-17 Winner of a Shingo Research and Professional Publication Award The new and revised edition of this modern day classic provides the critical piece that will make any lean transformation a dynamic continuous success It shows you how to implement a transformation that cannot fail by developing a culture that will have all your stakeholders involved

Creating a Lean Culture David Mann, 2005-05-13 2006 SHINGO PRIZE for EXCELLENCE in MANUFACTURING RESEARCH Lean production has been proven unbeatable in organizing production operations yet the majority of attempts to implement lean end in disappointing results The critical factor so often overlooked is that lean implementation requires day to day hour by hour management practices and skills that leaders in conventional batch and queue environments are neither familiar nor comfortable with Creating a Lean Culture helps lean leaders succeed in their personal batch to lean transformation It provides a practical guide to implementing the missing links needed to sustain a lean implementation Mann provides critical guidance on developing and using the key elements of a lean management system including leader standard work visual controls daily accountability processes maintaining a process focus managing key HR issues and much more In addition a questionnaire is included to help assess current management practices and monitor progress

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The Agile Consultant Rick Freedman, 2016-08-29 Learn the agile philosophy of lean processes incremental delivery deep client participation decentralized authority and just in time planning to bring speed creativity empowerment and increased productivity to product development This book is your guide to becoming the go to advisor for the enterprise agile transition Many organizations have brought in agile coaches and achieved great progress in software development productivity only to find teams slipping back into old methods as they encounter enterprise resistance and dysfunction The consultative skills required to engage at the enterprise level differ greatly from those needed to coach teams in agile practices Agile coaches and consultants need to up their game to successfully partner with executives managers and PMOs to evolve from traditional methods to a lean agile mindset The Agile Consultant by former Intel Worldwide Project Management Director and agile expert Rick Freedman author of Amazon best seller The IT Consultant shows how to overcome transition challenges and move beyond team level practice coaching to guide the entire organization to enterprise agility Agile methods are displacing traditional process heavy project management techniques and are poised to migrate from software development to the rest of IT and to the entire enterprise Agile's rapid adoption proves a simple truth agility works Agile methods are here to stay and will continue to expand within the organization Enterprises are rapidly moving beyond agile development to agile IT agile

marketing and agile strategic planning Enterprises need agile coaches and consultants to guide them towards achieving the benefits of agility What You ll Learn Instill effective agile practices across the enterprise Coach teams managers and executives in learning adopting and practicing lean and agile strategies Diagnose the roadblocks and obstacles most organizations encounter during the transition to agile Use recognized change management techniques to guide the enterprise to agility while minimizing disruption and resistance Navigate the many challenges that can derail the transition to agility Demonstrate the critical mix of facilitation interpersonal and relationship skills to help organizations succeed with agile Guide the corporate culture toward agility from the top down and the bottom up Evolve from old school project management thinking to a lean agile mindset Who This Book Is For Besides IT consultants The Agile Consultant will also appeal to developer teams internal IT staffers and their managers and to executives leading the transition to agile development

The Lean Management Systems Handbook Rich Charron,H. James Harrington, Frank Voehl, Hal Wiggin, 2014-07-11 Performance management the primary focus of a Lean organization occurs through continuous improvement programs that focus on education belief systems development and effective change management Presenting a first of its kind approach The Lean Management Systems Handbook details the critical components required for sustainable Lean management

The Power of Ideas to Transform Healthcare Steve Hoeft, Robert W. Pryor MD, 2017-07-27 Many companies conduct Lean training and projects but few have tapped the wealth of ideas in the minds of their staff like Baylor Scott and White Health This book documents the path Steve Hoeft and Robert Pryor created at Baylor Scott and White Health and shares what worked as well as what didn t illustrating over seven years of successes and fai *The Lean Healthcare Dictionary* Rona Consulting Group, 2017-07-27 In today s healthcare economy with reduced reimbursement and closer scrutiny of quality patient care the concepts and terminology of Lean management are becoming invaluable to nurses clinicians administrators and other healthcare staff involved in improvement Conversely a basic grasp of common healthcare terms is essential for process improvement specialists who aren t necessary fluent in healthcare terminology The Lean Healthcare Dictionary An Illustrated Guide to Using the Language of Lean Management in Healthcare is designed to bridge the gap between Lean practitioners and healthcare professionals This comprehensive dictionary defines essential Lean and healthcare terms to help create a common language for anyone involved in Lean healthcare improvement activities Providing quick reference to the language of Lean management in healthcare the dictionary includes diagrams and charts that illustrate concepts and aid in understanding Each entry in Part I provides a succinct description of a Lean term as used in a healthcare setting Healthcare terms and acronyms that commonly arise in the course of Lean transformations are defined in Part II The content of this dictionary is firmly rooted in the hands on experience of Rona Consulting Group whose principals have designed and led ground breaking applications of Lean management in emergency rooms operating rooms labs hospitals and major medical centers

Staying Lean Peter Hines, Pauline Found, Gary Griffiths, Richard Harrison, 2017-11-15

The first edition of this highly acclaimed publication received a Shingo Research and Professional Publication Prize in 2009 Explaining how to create and sustain a Lean business it followed Cogent Power s first two Lean Roadmaps along their journey Since then much has changed Several members of Cogent Power s senior management have moved on s

Value-Based Care, An Issue of Anesthesiology Clinics Lee A. Fleisher,2015-12-07 This issue will cover novel approaches to demonstrating value by anesthesiologists Articles will include Value from the Patient and Payer Perspectives Perioperative Surgical Home Demonstrating Value A British perspective Demonstrating value A case study of enhanced recovery Acute Pain Management Regional Measuring Outcomes as Demonstrating Value and many more Optimizing Student Learning Betty Ziskovsky,Joe Ziskovsky,2010-09-06 This book is a fictionalized account of one teacher s effort in applying process improvement principles to her teaching practices Lisa s story is based on actual practice and resulted in an innovative application of the lean waste elimination approach to classroom teaching and learning It also resulted in Lisa completing the delivery of her entire curriculum in the school year in a way that allowed students to master the material as evidenced by significant growth in student performance scores on the standardized achievement test in her content area The methods and tools described are based on proven lean techniques and sound education practice Lean is a program of organizational improvement that empowers each and every worker in a school system from student through superintendent to increase his or her personal performance and job satisfaction through process improvement Lean engages everyone in streamlining his or her work processes by identifying and eliminating the steps within each process that are wasteful unnecessary or do not contribute value to and may even prohibit the person from doing or completing the work By incorporating a value adding approach system wide schools can become more efficient in their operations and more effective at delivering their services optimize the learning performance of all students and create a culture of success and satisfaction for all Includes an introduction by Norman Bodek An inspiring story of how good management can work wonders in the classroom Great jargon free examples of lean principles applied to the critically important work of teaching our children This is a must read for teachers and parents Wonderful book and an enjoyable read Dr Peter Ward Richard Ross Chair in Management Fisher College of Management Ohio State University Chairman LEAN Academic Network The value of this book is demonstrating ultimately the process of continuous improvement applied to students in the classroom who see themselves as a team learning how to continuously improve upon an improvement process It also demonstrates clearly how lean principles can be adapted to the classroom because an educational system is replete with many processes revolving around the delivery of instructional services Dr Mary Jane Guy Professor of Education Leadership Winona State University After reading Optimizing Student Learning I was so inspired to take a hard look at my classroom and how I could improve it I took immediate steps to begin putting the information from the book into practice including chunking the curriculum utilizing short cycle assessment more effectively and teaching basic study skills that can be used in all subject areas I was amazed at

the results No matter where you are in your teaching career this book has something to offer you You owe it to yourself and your students to check it out for yourself Although the premise of organization and pre planning is a major theme in teacher preparation programs the plan as put forth here is also designed to enhance teaching and learning for everyone Melissa Unklesby Secondary School Teacher Beach City Ohio

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