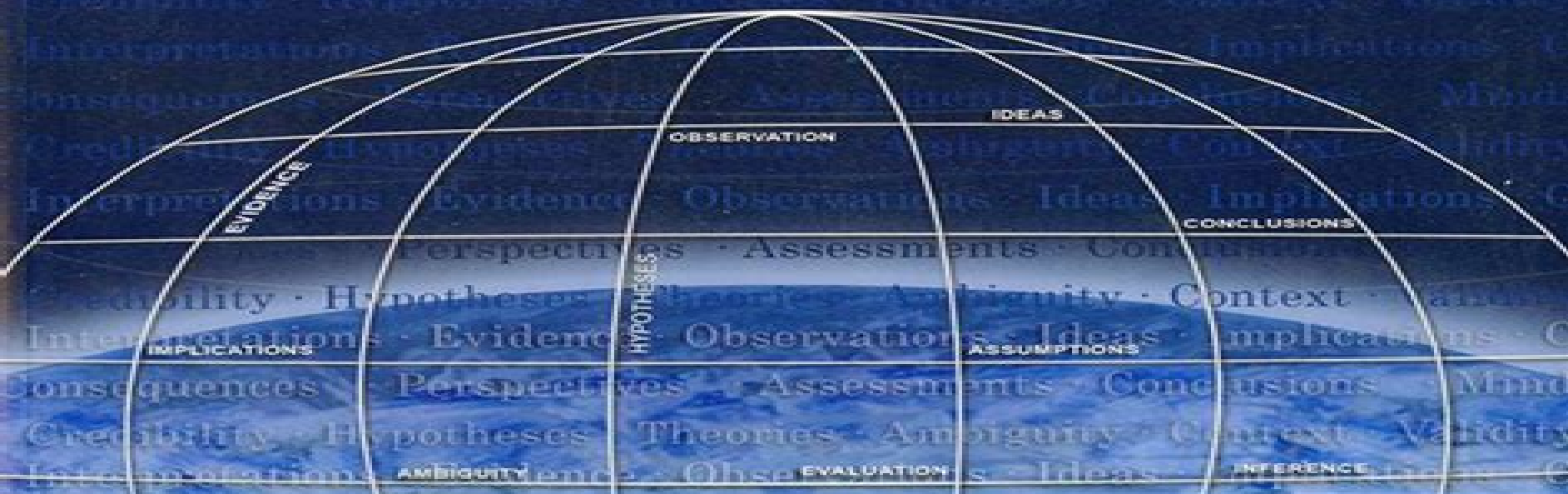




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Occasional Paper Number Fourteen



Critical Thinking and Intelligence Analysis

David T. Moore

Critical Thinking And Intelligence Analysis

**Department of Defense, National
Defense Intelligence College, National
Intelligence University, Center for
Strategic Intelligence Research, U. S.
Government**

Critical Thinking And Intelligence Analysis:

Critical Thinking and Intelligence Analysis David T. Moore, 2006 *Critical Thinking and Intelligence Analysis* David T. Moore, 2010-01-15 Author David Moore makes a powerful argument that analysts who possess critical thinking skills are better able to cope with the complexities of a post Cold War world than those who are not Although technology can assist analysts by cataloguing and presenting data information and evidence in new ways it cannot do the analysis for them To be most effective analysts need an overarching reflective framework to add structured reasoning to sound intuitive thinking Critical thinking provides such a framework and goes further positively influencing the entire intelligence analysis process This paper defines critical thinking in the context of intelligence analysis explains how it influences the entire intelligence process explores how it toughens the art of intelligence analysis suggests how it may be taught and deduces how analysts can be persuaded to adopt this habit Critical Thinking for Strategic Intelligence Katherine Hibbs Pherson, Randolph H. Pherson, 2020-08-14 With *Critical Thinking for Strategic Intelligence* Katherine Hibbs Pherson and Randolph H Pherson have updated their highly regarded easy to use handbook for developing core critical thinking skills and analytic techniques This indispensable text is framed around 20 key questions that all analysts must ask themselves as they prepare to conduct research generate hypotheses evaluate sources of information draft papers and ultimately present analysis including How do I get started Where is the information I need What is my argument How do I convey my message effectively The Third Edition includes suggested best practices for dealing with digital disinformation politicization and AI Drawing upon their years of teaching and analytic experience Pherson and Pherson provide a useful introduction to skills that are essential within the intelligence community *Critical Thinking and Intelligence Analysis* David T. Moore (vojska.), Joint Military Intelligence College (U.S.), 2006 *National Defense Intelligence College Paper* Department of Defense, National Defense Intelligence College, National Intelligence University, Center for Strategic Intelligence Research, U. S. Government, 2017-06-06 This unique and informative paper was produced by the National Intelligence University National Defense Intelligence College Analysts and analysts alone create intelligence Although technological marvels assist analysts by cataloguing and presenting data information and evidence in new ways they do not do analysis To be most effective analysts need an overarching reflective framework to add structured reasoning to sound intuitive thinking Critical thinking provides such a framework and goes further positively influencing the entire intelligence analysis process Analysts who adopt critical thinking stand to improve their analyses This paper defines critical thinking in the context of intelligence analysis explains how it influences the entire intelligence process explores how it toughens the art of intelligence analysis suggests how it may be taught and deduces how analysts can be persuaded to adopt this habit Topics and subjects include Inductive deductive and abductive reasoning noosphere Cuban missile crisis Cassandrian approach Penkosky Sherman Kent Fidel Castro John F Kennedy Nikita Khrushchev Evidentiary assessment NSA Contents Introduction How Do People Reason What Is Critical Thinking Defining

Critical Thinking Standards for Critical Thinking Skill Based Definitions A Disposition to Think Critically The Role of Questions Pseudo Critical Thinking What Can Be Learned from the Past Thinking Critically about Cuba Deploying the Missiles Assessing the Implications Between Dogmatism and Refutation Lacking Disconfirmation The Roles of Critical Thinking in the Cuban Crisis Winners and Losers The Crisis in Context Ten Years Later They Meet Again Judgment Critical Thinking Would Have Made a Difference How Can Intelligence Analysts Employ Critical Thinking The Poor Record Assessing Evidence Facilitating Evidentiary Assessment Embracing a Methodology Creating Better Inferences Producing Intelligence How can Analysts be Taught to Think Critically Critical Thinking Education Outside the Intelligence Community Critical Thinking Education Inside the Intelligence Community Implications of Teaching Critical Thinking Evaluating Teaching Models Encouraging Analysts to Think Critically Persuading to Improve Analysis How Does Critical Thinking Transform Transforming Intelligence Corporations Learning from Early Adopters The Costs and Benefits of Thinking Critically Validation What Other Points of View Exist What Does the Future Hold Conclusion The world in which intelligence analysts work has changed dramatically over the 67 years since the beginning of the Second World War Adversaries have shifted from large armies arrayed on battlefields to individuals lurking in the shadows or in plain sight Further plagues and pandemics as well as floods and famines pose threats not only to national stability but even to human existence To paraphrase a Chinese curse we certainly live in interesting times Our times demand fresh critical reasoning on the part of those tasked to assess and warn about threats as well as those tasked to act on those threats Education in the bases and practices of intelligence foraging and sensemaking often called intelligence collection and analysis is a means by which this can be accomplished Indeed the Intelligence Reform and Terrorism Prevention Act of 2004 legislates improved education for intelligence analysis But that education is not specifically defined This volume provides a framework for one area of the act s educational requirement improving how analysts think and by extension how policymakers act It asserts that people who are skilled critical thinkers are better able to cope with interesting times than those who are not

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Critical Thinking for Strategic Intelligence Katherine Hibbs Pherson, Randolph H. Pherson, 2016-10-14 The Second Edition of Critical Thinking for Strategic Intelligence provides a basic introduction to the critical thinking skills employed within the intelligence community This easy to use handbook is framed around twenty key questions that all analysts must

ask themselves as they prepare to conduct research generate hypotheses evaluate sources of information draft papers and ultimately present analysis Drawing upon their decades of teaching and analytic experience Katherine Hibbs Pherson and Randolph H Pherson have updated the book with useful graphics that diagram and display the processes and structured analytic techniques used to arrive at the best possible analytical product

Reasoning for Intelligence Analysts Noel Hendrickson, 2018 The goal of Reasoning for Intelligence Analysts is to address the three distinct dimensions of an analyst's thinking the person of the analyst their traits the processes they use their techniques and the problems they face their targets Based on a decade of academic research and university teaching in a program for aspiring intelligence analysts this multidimensional approach will help the reader move beyond the traditional boundaries of accumulating knowledge or critical thinking with techniques to assess the unique targets of reasoning in the information age This approach is not just a set of techniques but covers all elements of reasoning by discussing the personal procedural and problem specific aspects It also addresses key challenges such as uncertain data irrelevant or misleading information indeterminate outcomes and significance for clients through an extensive examination of hypothesis development causal analysis futures exploration and strategy assessment Both critical and creative thinking which are essential to reasoning in intelligence are integrated throughout Structured around independently readable chapters this text offers a systematic approach to reasoning a long with an extensive toolkit that will serve the needs of both students and intelligence professionals reative thinking which are essential to reasoning in intelligence are integrated throughout Structured around independently readable chapters this text offers a systematic approach to reasoning a long with an extensive toolkit that will serve the needs of both students and intelligence professionals reative thinking which are essential to reasoning in intelligence are integrated throughout Structured around independently readable chapters this text offers a systematic approach to reasoning a long with an extensive toolkit that will serve the needs of both students and intelligence professionals

Critical Thinking and Intelligence Analysis, May 2006 ,2007 The Art and Science of Intelligence Analysis Julian Richards, 2010-05-27 Written for trainers and analysts in British policing and security services this book takes a practical look at intelligence analysis by synthesising the key issues and providing context With case studies and scenario based exercises the author presents practical recommendations for training and analysis

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Table of Contents Critical Thinking And Intelligence Analysis

1. Understanding the eBook Critical Thinking And Intelligence Analysis
 - The Rise of Digital Reading Critical Thinking And Intelligence Analysis
 - Advantages of eBooks Over Traditional Books
2. Identifying Critical Thinking And Intelligence Analysis
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Critical Thinking And Intelligence Analysis
 - User-Friendly Interface
4. Exploring eBook Recommendations from Critical Thinking And Intelligence Analysis
 - Personalized Recommendations
 - Critical Thinking And Intelligence Analysis User Reviews and Ratings
 - Critical Thinking And Intelligence Analysis and Bestseller Lists
5. Accessing Critical Thinking And Intelligence Analysis Free and Paid eBooks
 - Critical Thinking And Intelligence Analysis Public Domain eBooks
 - Critical Thinking And Intelligence Analysis eBook Subscription Services
 - Critical Thinking And Intelligence Analysis Budget-Friendly Options
6. Navigating Critical Thinking And Intelligence Analysis eBook Formats

- ePub, PDF, MOBI, and More
- Critical Thinking And Intelligence Analysis Compatibility with Devices
- Critical Thinking And Intelligence Analysis Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Critical Thinking And Intelligence Analysis
 - Highlighting and Note-Taking Critical Thinking And Intelligence Analysis
 - Interactive Elements Critical Thinking And Intelligence Analysis
- 8. Staying Engaged with Critical Thinking And Intelligence Analysis
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Critical Thinking And Intelligence Analysis
- 9. Balancing eBooks and Physical Books Critical Thinking And Intelligence Analysis
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Critical Thinking And Intelligence Analysis
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Critical Thinking And Intelligence Analysis
 - Setting Reading Goals Critical Thinking And Intelligence Analysis
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Critical Thinking And Intelligence Analysis
 - Fact-Checking eBook Content of Critical Thinking And Intelligence Analysis
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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