

**Production and Sales Data**

Number of helmets produced	10,000
Expected sales in units for December (\$40 unit sales price)	8,000
Expected sales in units for January	10,000
Desired ending inventory	20% of next month's sales
Direct materials per finished unit	1 kilogram
Direct materials cost	\$7 per kilogram
Direct labor hours per unit	.35
Direct labor hourly rate	\$20

Cash Flow Data

Cash collections from customers: 75% in month of sale and 25% the following month.
 Cash payments to suppliers: 75% in month of purchase and 25% the following month.
 Income tax rate: 45%.
 Cost of proposed production equipment: \$720,000.
 Manufacturing overhead and selling and administrative costs are paid as incurred.
 Desired ending cash balance: \$30,000.

Instructions

Using the data presented above (including data on page CA-27), do the following.

- Classify the costs as either product costs or period costs using a five-column table as shown below. Enter the dollar amount of each cost in the appropriate column and total each classification.

<u>Item</u>	<u>Product Costs</u>			<u>Period Costs</u>
	<u>Direct Materials</u>	<u>Direct Labor</u>	<u>Manufacturing Overhead</u>	

- Classify the costs as either variable or fixed costs. Assume there are no mixed costs. Enter the dollar amount of each cost in the appropriate column and total each classification. Use the format shown below. Assume that Utility costs—factory are a fixed cost.

<u>Item</u>	<u>Variable Costs</u>	<u>Fixed Costs</u>	<u>Total Costs</u>
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- Prepare a schedule of cost of goods manufactured for the month of December 2013.
- Determine the cost of producing a helmet.
- Identify the type of cost accounting system that Armstrong Helmet Company is probably using at this time. Explain.
- Under what circumstances might Armstrong use a different cost accounting system?
- Compute the unit variable cost for a helmet.
- Compute the unit contribution margin and the contribution margin ratio.
- Calculate the break-even point in units and in sales dollars.
- Prepare the following budgets for the month of December 2013.
 - Sales.
 - Production.
 - Direct materials.
 - Direct labor.
 - Selling and administrative expenses.
 - Cash.
 - Budgeted income statement.

Case 7 Armstrong Helmet Company Solution

SJ Ball



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