

DILEMMAS, DILEMMAS



PRACTICAL CASE STUDIES
FOR COMPANY DIRECTORS

JULIE GARLAND MCLELLAN

Dilemmas Dilemmas Practical Case Studies For Company Directors

Wenjing Chen



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Dilemmas, Dilemmas Julie Garland McLellan, 2010 A book of practical case studies for professional company directors and students of directorship Each case study highlights an aspect of board performance and provides multiple insights on how to approach and solve the issues

Not-For-Profit Board Dilemmas Julie Garland McLellan, 2014-10-16 A book of practical case studies to help directors on not for profit boards to build skills and judgement Why do people join the boards of not for profit organisations Enthusiastic altruistic and generous people give their time and effort to make a success of organisations in the arts sports health education religious and other sectors The work is unremunerated yet rewarding tiring yet energising risky yet necessary The reasons for supporting any particular cause are many So are the events that can will and do happen inside the boardroom Events that can see directors jailed fined and publicly vilified or praised respected and promoted Good judgment can make the difference Nobody knows what to expect in the boardroom Stuff happens Directors need to react to the circumstances They need to be aware of the people the environment and the legal requirements of their role They need to build success These organisations are too important to fail Directors need to guide them towards sustainable success by making the right decisions in time every time Working through the case studies in this book will help directors to make better decisions Based on real life events in modern not for profit organisations these case studies will help directors to identify the key legal and practical issues and craft a winning strategy for their organisation They are fun to read but seriously educational Written by an international expert and with contributions from forty board practitioners this book offers practical insights and clear examples to follow

Directors' Dilemmas Patrick Dunne, 2000 You rarely find a good advice book for directors since publishers presumably believe that its audience would be small and that in any case those sitting on corporate boards ought to know what they are doing But as the infamous debacles at Enron Tyco HealthSouth and other companies show this isn't always the case getAbstract.com heartily recommends this book to all corporate board members even those with long experience Patrick Dunne provides a useful decision making framework for resolving common problems It is enhanced by behind the scenes case studies that depict a variety of difficult company decisions and how board members arrived at them helpful for those facing similar crises After reading this book you will have only one dilemma left deciding which of Dunne's solutions to try first

Dilemmas, Dilemmas II Julie Garland McLellan, 2012-02-01 This book by one of Australia's leading boardroom experts allows directors to practise and develop their judgement Contributions from international governance experts including directors advisers consultants and academics provide insights that extend and enhance the ability of the reader to respond to situations that arise in boardrooms Directorship is about judgement and this book provides a range of responses from which readers can rapidly assess and enhance their own responses to more effectively meet the challenges of their own board roles These case studies are drawn from real life They are up to date entertaining and educational They will make you a better director With contributions from around the world and examples of

applying good governance to commercial family not for profit and government sector boards this book is an authoritative and comprehensive source of inspiration for experienced and aspiring directors *Moral Dilemmas in the Boardroom* Mijntje Lückérath-Rovers,2024-09-28 In the boardroom executive and non executive directors must frequently make decisions balancing competing interests and conflicting moral norms with their actions impacting employees customers shareholders and society at large These decisions are not always understood frequently criticised and sometimes deemed immoral or unethical Disbelief over the apparent mismatch between the actions of the company and the moral norms of wider society can damage the corporate reputation and lead to embarrassing U turns However despite the importance of these decisions and the interest they generate we rarely ask how these decisions are made What role do moral norms and moral identity have in the boardroom And how do companies sometimes interpret the moral norm so spectacularly poorly The picture revealed is of a decision making process that is neither simple nor morally black and white This eye opening book examines the role of moral judgement in the boardroom and how the actions and behaviours of directors in tackling moral dilemmas can lead to wildly different outcomes and consequences It includes forensic breakdowns of recent high profile boardroom decisions with alternative outcomes explored and assessed The detailed descriptions of the case studies include the moral dilemmas and the subsequent decisions of the directors of Adidas Bud Light Ajax Yahoo G Star and many others This book provides practical guidance for corporate decision makers looking to assign the right weight to conflicting moral norms and interests as well as all those seeking to gain more insight into the workings of the boardroom **The Independent**

Director G. Brown,2015-03-10 Non executive directors play a very important role in modern business Providing a rare emphasis on soft skills culture and relationship building this comprehensive guide offers a unique insight into what it is actually like to be a non executive director backed up by global case studies research and interviews *A Comparative Study of Funding Shareholder Litigation* Wenjing Chen,2017-04-25 This book studies the funding problems with shareholder litigation through a functionally comparative way In fact funding problems with shareholder lawsuits may largely discourage potential shareholder litigants who bear high financial risk in pursuing such a claim but on the other hand they may not have much to gain Considering the lack of incentives for potential shareholder claimants effective funding techniques should be in place to make shareholder actions function as a corporate governance tool and discipline corporate management The book analyzes among others the practice of funding shareholder litigation in the Australia Canada the UK the US and Israel and covers all of the typical approaches being used in financing shareholder litigation in the current world For instance Israel and Canada Quebec and Ontario are probably unique in having a public funding mechanism for derivative actions and class actions while Australia is the country where third party litigation funding is originated and is growing rapidly Based on this comparative research the last part of this book discusses how to fund shareholder litigation in China in context of its social and legal background and what kind of problems need to be solved if certain funding techniques are used **CIMA P3 Risk**

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